



Forests, Lands, and Natural Resource Operations

Updated November 22, 2011

2011/12

Land Based Investment Delivery

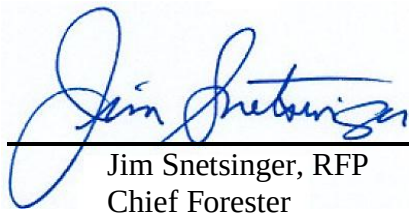


Foreword

This document is aimed to provide operational clarity and identify:

- direction for the LBIS program delivery
- delivery assumptions
- goals to be delivered
- contacts for the program
- roles and responsibilities
- timelines needed for the development of new LBIS plans
- functions and issues related to the delivery of silviculture activities

We would appreciate any suggestions for improvement or clarity. Please send comments to Ralph.Winter@gov.bc.ca with any changes shown through Track Changes.



Jim Snetsinger, RFP
Chief Forester

Date: September 8, 2011

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Land Based Investment Delivery Information

- The Land Based Investment Strategy (LBIS), led by the Corporate Initiatives Office, supports several of the goals outlined in the respective former ministries'¹ 2011/12 – 2013/14 Service Plans:
 - maximum productivity of forest resources,
 - sustainable development of forest resources,
 - coordinated, integrated and sustainable management, development and use of natural resources.
- Investment categories under the 2011/12 LBIS include: Forests For Tomorrow (Timber Supply Mitigation², Current Reforestation³, Forest Health and Invasive Plants), Tree Improvement, Forest Inventory (Vegetation Inventory, Site Productivity, Visual Quality, Ecosystem Based Management), Fire Management, Fish Passage, Ecosystem Restoration, and Range.
- Funds have also been set aside for recreation under the Land Based Investment planning investment category. The Recreation and Trails Branch has developed a business rationale and are now completing an articulation of provincial priorities.
- Initial critical start-up funds for the first quarter of the fiscal were made available at the end of April for those investment categories that have season-dependant activities that must be completed or begun very early in the new fiscal.
- In preparing the 2012/13 LBIS, evaluation of the broader range of potential land based investments across the Natural Resource Sector will begin in an attempt to define the “best investments” of limited program funds.
- Delivery and administration internally within Ministry of Forests, Lands, and Natural Resource Operations (FLNRO) is increasing from previous years (particularly current reforestation), subject to region/district capacity and efficiencies gained. In fiscal year 2011/12 it is projected that delivery will be approximately 34% by Ministry’s district staff, 12% by BCTS and 54% by regional staff or a third-party administrator (i.e. PwC) administering recipient agreements.

Communication

- Communication regarding the new structure for LBIS planning and delivery with FLNRO regional and district staff will be via e-mail, conference-calls, and during continuing scheduled regular meetings with regional stewardship staff.
- Recipients will be informed of the new structure through group conference calls that include FLNRO regional staff.

¹ The former Ministry of Forest, Mines, and Lands and the former Ministry of Natural Resource Operations

² Treatments to address provincially significant timber supply issues: fertilization, spacing, and elimination of backlog NSR

³ Reforestation of areas impacted by catastrophic disturbance

FLNRO Staff Role in Developing Longer Term Planning and the Delivery Model

- Resource Practices Branch (RPB) will work with a broad cross-section of staff from Headquarters, Regions, District and BCTS in an internal consultation process.
- Building on the planning processes that were created under the previous Land Based Investment Program (LBIP) structure, regional and district FLNRO staff will have considerable input through the continued move to greater local input and involvement in the development of LBIS plans. The target date for finalizing this planning framework is March 31, 2012.
- Planning and delivery of all non-silviculture investment categories, such as forest health and ecosystem restoration that engage significant FLNRO staff at the regional or district level, will include a review and revision of the business planning and delivery process mapped by the LBIP earlier in 2011. This group, in consultation with the new structured LBIP, will revise the business planning delivery process where necessary to reflect the new structure.

Role of Third Party Administrator and Recipients in Program Delivery

- A contract for third-party assistance with program delivery has been awarded to Pricewaterhouse Coopers (PwC) whose role is to assist with program management of some of the investment categories (Timber Supply Mitigation, Fish Passage, and some Current Reforestation). The new agreement has considerable flexibility to negotiate a level of service from PwC that is tailored to a specific region's needs.

PwC will continue to administer licensee recipient agreements where this is deemed the appropriate delivery approach. Licensee activities under these agreements must be consistent with provincial and regional priorities and management unit strategies. Districts and regions should be aware of, and support, the conducted suite of treatments.

- Ministry recipient agreement holders⁴ will play a continuing role in completing program activities that they began in those areas where District staff will now begin to play a larger role. As well, they will complete all current reforestation associated activities under the direction of regional and/or district staff (as appropriate) in those areas where District or BCTS staff are unable to play a larger role in delivery.
- Where staffing capacity exists, the recipient agreements can be reassigned to the regional level to enable management of contractual issues at the local level. If staffing capacity does not exist, the role of Ministry Representative could either be retained at RPB or reassigned to PwC.

⁴ Ministry recipient agreement holders are recipients assigned agreements through a competitive bid process as compared to licensee recipient agreement holders which were directly assigned under the former FIA.

Land Based Investment Strategy (2011/12) Delivery Allowances

Delivery allowances have been set to recognize costs that support the LBIS program.

Where Districts or BCTS take on a direct silviculture or forest health delivery role, the following functions will be covered:

1. Travel, training, attendance at meetings and overall program support;
2. Work plan development and peer review participation;
3. Contract management, including planning and preparation, tendering, viewings, evaluations and award, implementation, monitoring, payments and invoicing;
4. First Nations information sharing;
5. Quarterly and annual reporting of key financial and accomplishment information and other reports as required.

The four types of delivery allowances or processes for the program are as follows:

1. Administration by Districts

A delivery allowance will be provided to Districts that have taken on the contract management role for delivery of LBIS activities. The delivery allowance will not exceed 10% of the value of completed work. This allowance is to cover costs at the local level that are directly related to the delivery and support of work for approved forest health and silviculture activities, i.e. implementation contractors, travel, office administration supplies and auxiliary hire (if permitted under executive-approved workforce strategy). The delivery allowance should reflect the actual costs incurred by the District. No overhead allowances will be applied to the Tree Improvement, Inventory, Fish Passage, Fire Management, Ecosystem Restoration, Range and LBI components, as they are delivered using existing staffing and resources.

2. Administration by BCTS

BCTS is provided a delivery allowance of 10% to cover costs that are directly related to the delivery and support of work related to activities under the LBIS. Specific details are outlined in a Service Agreement between BCTS and RPB.

3. Administration under Licensee Recipient Agreements with PwC

Licensees working under recipient agreements with PwC are provided an administration allowance of 12% for the first \$100,000 of work and 8% for amounts exceeding \$100,000.

Woodlot associations and Community Forest Associations will be provided with specific allowances related to activities that they coordinate and deliver.

4. Administration of Ministry Recipient Agreements

For ministry recipient agreements, overhead is not provided; instead, specific administration costs are included in the budget.

The overhead allowances will be reviewed in 2011 during the development of the new 3-year delivery plan.

LBIS Program Budget at a Glance

Investment Category	Sub Category	2011/12 (\$M)	Output Targets
Forests For Tomorrow	Current Reforestation	34.515	14 M seedlings planted, 40,000 ha NSR reduction 2.7 M m ³ timber, * 2.6 M tonnes* CO _{2e} , \$303 M GDP*
	Timber Supply Mitigation	11.85	24,000 ha fert, 1,200 ha spaced 0.5 M m ³ timber^, 0.5 M tonnes^ CO _{2e} , \$56 M GDP^
	Forest Health	7.16	56,500 ha treated for insects, disease hazard mapped 1M m ³ protected, international trade protected ⁵ , human health protected ⁶
	Invasive Plants	0.60	2000 ha treated 10% critical sites controlled no new invasive plant establishment, expansion of existing sites minimized
Tree Improvement	Tree Improvement	3.5	108,000 ha reforested with select seed 3.65 M m ³ timber* 3.7 M tonnes* CO _{2e} , \$435 M GDP*
Inventory	VRI/Site Productivity	5.45	21 Management units inventoried assist 20 AAC determinations and 10 strategic analyses
	EBM	0.50	30 Landscape units TEM completed 400,000 ha TEM mapped
	Visual	0.15	8 TSA VQOs refined reduced visually constrained areas
Fish Passage	Fish Passage	1.5	5,000 crossings assessed, 2 crossings remediated fish habitat restored
Fire Management	Fuel Management	0.085	Fire Hazard methodology developed and piloted enhanced protection of forest resource values and assets
Ecosystem Restoration	Ecosystem Restoration	0.75	2,000 ha ER spaced, 2,000 ha burned 4,000 ha ecosystem restored
Range		0.5	Fence reconstruction, damaged rangeland rehabilitated, water facilities constructed 14,500 ha range restored
LBI	LBI	0.69	8 SMFPs assisted, 4 Silv strategies, Recreation sites and trails maintained
Recreation		0.75	

* In 65 years

^ In 10 years

⁵ Gypsy moth control⁶ Tussock moth control

Key Investment Category Contacts

Name of Component	Category business lead
Forests for Tomorrow	
Current Reforestation	Al Powelson (RPB Resource Investment Officer)
Section 108 payments	Nigel Fletcher (RPB F.I. Analysis Specialist)
Timber Supply Mitigation	Monty Locke (RPB F.I. Specialist)
Community Forests and Woodlots	Monty Locke
Forest Health	Tim Ebata (RPB Forest Health Officer)
Invasive Plants	Val Miller (RB, Invasive Plant Officer)
Tree Improvement	Darrell Woods(TIB, Manager, Business Operations)
Inventory	
VRI Site Productivity	Gary Johansen(FAIB, Team Lead Inventory
EBM	Dorthe Jakobsen (CR, Team Lead, Land & Resources)
Visual	Jacques Marc (RPB, Visuals (Landscape) Forester
Fish Passage	Ian Miller(Manager, Sustainable Forest Management)
Fire Management	Dana Hicks, Ed Korpela (Fire Mgmt. Specialists)
Ecosystem Restoration	Al Neal (ER, Provincial Strategic Planning Leader)
Range	Perry Grilz (RB, Ops Manager)
Watershed	Doug Lewis (MPB, Major Projects Coordinator)
Recreation	John Crooks (IRO, Provincial Recreation Officer)
LBIS strategy and planning	Al Powelson , Kelly Osbourne (RPB Resource Investment Planning Specialist)

Additional Key HQ Contacts

Jim Sutherland	Director, Resource Practices Branch
Lorne Bedford	RPB Manager, Harvesting and Silviculture Practices . Senior Manager in charge of LBIS
Dave Cornwell	RPB Land Based Investment Coordinator. Lead for Recipient Agreements, Delivery Agents and administration of PwC agreement
John McClarnon	RPB Forest Establishment Officer. RPB Lead for LBIS Strategy Development and Forest Health
Ralph Winter	RPB Stand Management Officer. RPB Lead for LBIS Delivery
Christine Gelowitz	Director, Corporate Initiatives Office
Claudia Trudeau	Senior Manager LBIS, Strategic Policy and Planning, Corporate Initiatives Office
Colleen McKendry	Senior Strategic Policy Advisor , CIO lead for LBIS Strategy Development
Anne Ferdinands	Planning Advisor, CIO LBIS Planning

Key Regional FFT Contacts

Craig Wickland	Coast Area
Jane Lloyd-Smith	Skeena Region
Susan Hoyles	Omineca Region Team Leader
Ljiljana Knezeic	Regional contact for DVA, DJA and DPG
Anna Monetta	Regional contact for DMK, DPC, DFN
Elizabeth Hunt	Northeast Region
Roger Stewart	DMH, DCC, DQU, Cariboo
Leith McKenzie	Thompson/ Okanagan Region Team Leader
Mike Madill	DKA, DOS, BCTS-Kamloops and Okanagan Business Areas
Bernie Peschke	Regional contact for Cascades
Larry Hanlon	Kootenay/Boundary

Key District FFT Contacts

Coast Area

Robert van der Zalm	Sunshine Coast
Jack Sweeten	Chilliwack and Metro Vancouver-Squamish
Romona Blackwell	Campbell River
Paul Barolet	North Island Central Coast
Gilbert Richir	South Island
Larry Duke	Haida Gwaii

South Area

Lyn Konowalyk	Rocky Mountain
Barb Wadey	Selkirk
Peter Stroes	Cascades
Chris Lohr	100 Mile House
Kerri Howse	Williams Lake
Brent Olsen	Kamloops
Katherine Ladyman	Okanagan/ Shuswap

North Area

Jeff Burrows/Jeff Brown (Resource Mgr)	Prince George
Sam Davis/Bruce Armstrong (Res Mgr)	Mackenzie
John Degagne/Lori Borth (Res Mgr)	Vanderhoof
Carl Pollard/Andrew Wheatley (Res Mgr)	Fort St James
Elizabeth Hunt/Dave Van Dolah (Res Mgr)	Peace
Mary Viszlai-Beale	Fort Nelson
Glen Buhr	Skeena Stikine
Scott Hicks	Kalum
Carolyn Stevens	Nadina

Key BCTS Contact

Rob Bowden	Key provincial contact for BCTS
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Key PwC Contact

Ian Brown	Third Party-Administered Recipient Agreements
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2012/13 Tentative LBIS Development Timeline

June 1st, 2011

1. Begin planning process for development of 2012/13 LBIS.
2. Canvass FLNRO executive on goals, objectives and strategic priorities (including scope).
3. Conduct on-line query of stakeholders about 2011/12 LBIS and suggestions for change or alteration for 2012/13 LBIS.
4. **July 1st, 2011:** Meet with Regional Resource Managers to begin regional and district engagement process where applicable.
5. **July 1st – August 31st, 2011:** Investment category leads begin development of draft outputs and targets for 2012/13, 2013/14, and 2014/15.
6. **September 1st – October 31st, 2011:** Seek Regional, District, First Nations, and stakeholder input into draft 2012/13 LBIS.
7. **November 1st, 2011:** Submit draft 2012/13 LBIS to FLNRO executive for consideration in 2012/13 service plan and budget discussions.
8. **January, 2012:** Update Regions and stakeholders on focus and draft budget of the 2012/13 LBIS.
9. **January – March 1st, 2012:** Investment Category Leads balance outputs and targets with draft budget.
10. **March 31st, 2012:** Release 2012/13 LBIS with budget.

Appendix 1: Roles within Land Based Investment Program

Deputy Minister

Responsible for:

Approval of the Land Based Investment Strategy.

Assistant Deputy Minister, Resource Stewardship Division

Responsible for:

- Approval of the transfer of funds between investment categories.

Corporate Initiatives Office

Responsible for:

- Land-based Investment planning and the determination of provincial priorities, goals, objectives, and eligible activities.
- Communicating the LBIS, including provincial goals, objectives, indicators and targets, to FLNRO staff, other government agencies, First Nations and stakeholders.

Resource Practices Branch (RPB)

Responsible for:

- Supporting the Land Based Investment strategic planning process through:
 - Coordinating the design of indicators, targets, and tactics for each investment category.
 - Data gathering and analysis related to the determination of provincial priorities.
 - Preparing drafts of Land Based Investment Strategy updates.
 - Providing technical expertise and staff resources as and when required by the Corporate Initiatives Office.
- Delivery Oversight for the Land Based Investment Strategy
 - Lead the determination and coordination of the effective and efficient delivery of the Land Based Investment Strategy.
 - Lead the development of a delivery framework with input from Investment Category Leads and Regional/District/BCTS staff.
 - Collaborate with the Investment Category Leads on the delivery component of tactics required to achieve provincial goals, objectives, indicators and targets.
 - Prepare a 3-year business plan for operational delivery where RPB is responsible for delivery.
 - Manage activity standards in collaboration with Investment Category Leads.

- Develop cost caps in collaboration with Investment Category Leads and regional staff specialists.
 - Build an annual project plan that outlines specific activities for those investment categories where RPB is responsible for delivery.
 - Provide policy and guidance on delivery.
- Reporting:
 - Compile accomplishments of the LBIS to report to Executive and public.
 - Coordinate compilation of accomplishments not managed by RPB.
- Auditing/Quality Assurance to ensure that activities undertaken to achieve tactics are consistent with government standards where RPB is responsible for delivery.
- Evaluating:
 - The impacts of tactics on achievement of targets, indicators, and goals.
 - The balance of allocations to investment categories for achieving the provincial goals and objectives.
 - Monitoring program implementation collaboratively with regional staff specialists.

Investment Category Leads

Responsible for:

- Participating in the determination of investment category specific indicators and targets required to achieve provincial priorities, goals, and objectives.
 - Developing investment category specific investment rationales
 - Collaboration with RPB in determination of tactics required to achieve provincial goals, objectives, indicators and targets.
 - Managing activity standards in collaboration with RPB where the Investment Category Lead is responsible for delivery.
- Communicating investment category specific indicators, targets, and tactics to FLNRO staff, other government agencies, First Nations, stakeholders, and delivery agents.
 - Coordinating First Nations information sharing for those investment categories where the Investment Category Lead is responsible for delivery.
- Supporting the Land Based Investment planning process:
 - Coordinate, provide advice for, and participate, in the design of tactics for the specific Investment Category.
- Reporting achievement of the LBIS outputs and targets to the RPB.
- Assisting RPB in the evaluation of:
 - The impacts of tactics on achievement of targets, indicators, and goals.
 - The balance of allocations to investment categories for achieving the provincial goals and objectives.

- Auditing/Quality Assurance to ensure that activities undertaken to achieve tactics are consistent with government standards where the Investment Category Lead is responsible for delivery.

FLNRO Regional Specialists Staff

Responsible for:

- Identifying strategic gaps and opportunities.
- Collaboration with Investment Category Leads, and RPB in the recommendation of tactics required to achieve provincial goals, objectives, indicators and targets.
- Balancing activity proposals to optimize achievement of regional indicators and targets in alignment with provincial goals and priorities.
- Collaborating with RPB in the development of cost caps.
- Achievement of the portion of the Land Based Investment Strategy within their respective region where they are directly responsible for delivery.
- Communicating provincial and regional indicators, targets and tactics.
- Supporting the Land Based Investment planning process:
 - Coordinate, provide advice for, and participate in the design of tactics for the respective region.
- Managing regionally held recipient agreements – carrying out the review, recommendations and approvals of recipient projects.
- Reporting achievement of the LBIS outputs to RPB where RPB is responsible for delivery, or to the Investment Category Lead in all other cases.
- Auditing/Quality Assurance to ensure that activities undertaken to achieve tactics are consistent with government standards.
 - Monitoring program implementation collaboratively with RPB and other staff. Reviews may be done on recipient agreement holders, contractors, districts, BCTS and industry work.

FLNRO District Staff

Responsible for:

- Achievement of the portion of the Land Based Investment Strategy within their respective District where they are directly responsible for delivery.
- Strategic planning at the local level – identification of priority treatment areas in the context of provincial priorities, tactical planning and overview analysis of eligible ground (does not include surveys).
- Assisting regional staff specialist or investment category leads in the recommendation of tactics required to achieve provincial goals, objectives, indicators and targets.

- Communicating provincial, regional, and District outputs, targets and tactics.
- Supporting the Land Based Investment planning process:
 - Provide advice for, and participate in, the design of tactics for the respective District.
- First Nations consultation process – review of information sharing done by delivery agents to ensure it is adequate for LBI project to proceed.
- Reporting achievement of the LBIS outputs to the region where the region is responsible for delivery, or to the Investment Category Lead in all other cases, and ensuring timely entry of accomplishments into RESULTS where applicable.
- Auditing/Quality Assurance to ensure that activities undertaken to achieve tactics are consistent with government standards.
 - Monitoring program implementation collaboratively with RPB and District staff

BCTS/Timber Tenure Licensees/Recipients/Consultants

Responsible for:

- Meeting standards for any contracted activity.
- Engaging in Land Based Investment planning, monitoring and other activities, partnered with the FLNRO or other government agencies.

First Nations

- Provide input on targets and activities upfront in the Land Based Investment planning process.
- Provide advice on the preferred investment strategy.

Communities and Other Interested Local Public

- Provide input on targets and activities upfront in the Land Based Investment planning process.
- Provide advice on the preferred investment strategy.

Other Resource Agencies

Responsible for:

- Collaborating with the CIO, RPB and Investment Category Leads in determination of indicators, targets and tactics required to achieve provincial priorities, goals and objectives.
- Supporting the Land Based Investment Planning process:
 - Provide advice for, and assist in, the design of targets, indicators and tactics of the LBIS.

Additional detailed work goals, specific issues and priority items for FFT operations that were developed in February and March will be used to fine tune roles and responsibilities.

Appendix 2: LBI Program Roles and Responsibilities Relative to PwC Administration of Licensee Activities

Role	Responsibility		
	PwC	FLNRO	Recipients
Define eligible activities; develop standards; and maintain program websites		✓	
Preparation of annual program budgets		✓	
Budgetary workplan development	✓ (collection)	✓ (approval)	✓ (development)
Develop and manage Recipient Agreements	✓		✓
Delivery (Administration) Allowance		✓ (determination)	
Cost Guidelines & Cost caps	✓ (advice)	✓ (development)	
Submit project plans			✓
Review project activities for eligibility	✓	× (as requested)	
Resolve issues with project eligibility	✓	× (as requested)	✓
Project review process <ul style="list-style-type: none"> Review and recommend Approve 	✓ ✓		
First Nations Policy / Approval	✓ (audit)	✓ (development)	✓ (adherence)
Develop prescriptions and obtain necessary authorizations			✓
Project Implementation			✓
Project Monitoring	✓ (office)	✓ (discretionary)	✓ (field)
Project Amendments	✓		✓
Deliverables	✓ (verification of reception)	✓ (definition & Q/A)	✓ (submission)
Recipient (day-to-day) contact	✓		
Reporting	✓ (ad hoc, quarterly & annually)	✓ (per gov't rules)	✓ (ad hoc, monthly, quarterly, annually)
Delivery Agreement Maintenance	✓	✓	
Audit Plan Preparation	✓	✓ (approval)	
Audits	✓ (field)	× (observer)	✓
Website Maintenance	✓		
Dispute Resolution (PwC and Recipients)	✓	× (as requested)	✓

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Role	Responsibility		
	PwC	FLNRO	Recipients
Transfers	✓ (approval)	✓ (as necessary)	
Program Updates (via email)	✓ (development)	✓ (approval)	✓ (knowledge)
Program Conference Calls	✓	✓ (lead)	✓

× = not a day-to-day responsibility but there may be a role to play

Appendix 3: LBI Program Websites

Planning – The Land Based Investment Strategy

<http://lbis.forestpracticesbranch.com/LBIS/home>

Program Standards for Delivery including FFT –

<http://www.for.gov.bc.ca/hcp/fia/landbase/>

Tendering of FFT work

http://www.forestsfortomorrow.com/fft/fft_bid_opportunities

Administration through PricewaterhouseCoopers (PwC) –

(LBI) - <https://www.fialicensees.com/Login/login.asp>

(FFT) - <https://www.fftpines.com/Login/login.asp>

Appendix 4: Funding Coding

Category	Responsibility Centre	Client	Service Lines	Project Name	Project number	STOB
Forest Stewardship (HFP) 40126						
Fish Passage	Forest Stewardship (HFP)	128	40126	Fish Passage - Technical stds, guidelines & development	7132152	60
Forest Health (BTK Purchase, Gypsy Moth, Forest Health)	Forest Stewardship (HFP)	128	40126	Forest Health, Gypsy Moth FI	7132074	57, 60, 65, 70
Forest Health	Forest Stewardship (HFP)	128	40126	FI, Overview Survey	7132073	57, 60, 65, 70
Forest Health	Forest Stewardship (HFP)	128	40126	Btk Purchase	7132075	60
FRPA s108	Forest Stewardship (HFP)	128	40126	Section 108	7132102	79 (current), 3286 (liability)
LBIP Delivery	Forest Stewardship (HFP)	128	40126	LBIP Delivery	7132024	57, 60, 65
LBIP Planning	Forest Stewardship (HFP)	128	40126	Silviculture Investments Initiatives	7132101	57,60
PwC Admin	Forest Stewardship (HFP)	128	40126	PwC Admin	7132028	60
PwC Audits	Forest Stewardship (HFP)	128	40126	PwC Audits	7132029	60
PwC Recipient Payments	Forest Stewardship (HFP)	128	40126	Project Expenditures	7132030	60
Seed	Forest Stewardship (HFP)	128	40126	Cone & Seed Procurement	7132103	69
Timber Supply Mitigation (Fertilization Purchase)	Forest Stewardship (HFP)	128	40126	LBIP Delivery	7132026	69
Results-NSR Update	Forest Stewardship (HFP)	128	40126	Backlog NSR Project	7132031	60
Carbon	Forest Stewardship (HFP)	128	40126	Carbon Contract	7132023	60
Visuals	Forest Stewardship (HFP)	128	40126	LBIS Visuals	7132182	60
Watershed Activities	Forest Stewardship (HFP)	128	40126	Watershed activities	7132027	
Journal Vouchers (BCTS) 40126						
Current Reforestation	Forest Stewardship (BCTS)	128	40126	BCTS Current Reforestation	7132025	60
Fish Passage	Forest Stewardship (BCTS)	128	40126	BCTS Fish Passage	7132032	60
Sowing	Forest Stewardship (BCTS)	128	40126	BCTS Sowing	7132104	60

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Timber Supply Mitigation (Fertilization)	Forest Stewardship (BCTS)	128	40126	BCTS Fertilization	7132026	60
Forest Stewardship (FAIB) 40126						
Inventory	Forest Stewardship (FAIB)	128	40126	—	—	60
Forest Stewardship (TIB) 40126						
Tree Improvement	Forest Stewardship (TIB)	128	40126	—	—	60
Provincial Operations						
Invasive Plants	Provincial Operations (RB)	128	40318	—	—	60
Range Operations	Provincial Operations (RB)	128	40338	—	—	60
Recreation	Provincial Operations (RS&TB)	128	58008 (40339 set up but not used)	Land Based Investments Funding 2011	7142601	60
Watershed	Provincial Operations	128	30240	—	—	60
Regional Operations						
Current Reforestation	Regional Operations	128	40112	—	—	60
Ecosystem Restoration	Regional Operations	128	42154	—	—	60
Forest Health (including Overview Surveys)	Regional Operations	128	40862	—	—	60
Inventory (EBM)	Regional Operations (Coast)	128	40336	—	—	60
Timber Supply Mitigation	Regional Operations	128	31569	—	—	60
Wildfire Planning	Regional Operations (Omenica)	128	40337	—	—	60

Key

HFP – Resource Practices Branch

BCTS – British Columbia Timber Sales

FAIB – Forest Analysis and Inventory Branch

TIB – Tree Improvement Branch

RB – Range Branch

RS&TB – Recreation Sites and Trails Branch

Coast – South and West Coast Regions

Omenica – Omenica Region

STOB 60 – May move within 55-70 where applicable.

— - no project number has been assigned. May make own project number(s) for local tracking